| HAGERSTOWN COMMUNITY COLLEGE GENERAL FUND REVENUE AND EXPENSE REPORT For the Period Ended March 31, 2023 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | dget | Act | tual |
|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | FY22 YTD ACTUAL | \% <br> REC/EXP |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | FY23 YTD ACTUAL | $\%$ <br> REC/EXP | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition-County |  | 5,932,000 |  | 5,415,799 | 91.30\% |  | 5,932,000 |  | 5,054,588 | 85.21\% | 0 | 0.00\% | $(361,211)$ | (6.09\%) |
| Tuition-Out of County |  | 404,000 |  | 649,344 | 160.73\% |  | 404,000 |  | 903,168 | 223.56\% | 0 | 0.00\% | 253,824 | 62.83\% |
| Tuition-Out of State |  | 2,339,200 |  | 2,721,400 | 116.34\% |  | 2,339,200 |  | 3,322,980 | 142.06\% | 0 | 0.00\% | 601,580 | 25.72\% |
| Tuition-Non-Credit |  | 892,300 |  | 912,440 | 102.26\% |  | 910,000 |  | 951,891 | 104.60\% | 17,700 | 1.98\% | 39,451 | 2.35\% |
| Credit Fees |  | 2,102,518 |  | 2,089,253 | 99.37\% |  | 2,114,250 |  | 2,203,432 | 104.22\% | 11,732 | 0.56\% | 114,180 | 4.85\% |
| Non-Credit Fees |  | 165,750 |  | 228,472 | 137.84\% |  | 165,750 |  | 240,545 | 145.12\% | 0 | 0.00\% | 12,073 | 7.28\% |
| Government Appropriations |  | 21,445,548 |  | 18,884,001 | 88.06\% |  | 23,995,027 |  | 21,486,207 | 89.54\% | 2,549,479 | 11.89\% | 2,602,206 | 1.49\% |
| Interest Income |  | 50,000 |  | 8,788 | 17.58\% |  | 20,000 |  | 341,343 | 1706.72\% | $(30,000)$ | (60.00\%) | 332,555 | 1,689.14\% |
| Miscellaneous Income |  | 140,950 |  | 131,408 | 93.23\% |  | 140,950 |  | 391,569 | 277.81\% | 0 | 0.00\% | 260,161 | 184.58\% |
| TOTAL REVENUE | \$ | 33,472,266 | \$ | 31,040,904 | 92.74\% | \$ | 36,021,177 | \$ | 34,895,723 | 96.88\% | \$2,548,911 | 7.61\% | \$3,854,819 | 4.14\% |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INSTRUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 9,105,716 |  | 5,876,771 | 64.54\% |  | 9,369,677 |  | 6,737,287 | 71.91\% | 263,961 | 2.90\% | 860,516 | 7.37\% |
| Fringe Benefits |  | 2,109,601 |  | 1,550,939 | 73.52\% |  | 2,095,223 |  | 1,531,578 | 73.10\% | $(14,378)$ | (0.68\%) | $(19,360)$ | (0.42\%) |
| Contracted Services |  | 573,439 |  | 398,391 | 69.47\% |  | 667,166 |  | 430,676 | 64.55\% | 93,727 | 16.34\% | 32,285 | (4.92\%) |
| Materials \& Supplies |  | 725,757 |  | 517,865 | 71.36\% |  | 883,835 |  | 604,428 | 68.39\% | 158,078 | 21.78\% | 86,563 | (2.97\%) |
| Communication |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Conferences/Meetings |  | 38,074 |  | 15,390 | 40.42\% |  | 38,554 |  | 18,233 | 47.29\% | 480 | 1.26\% | 2,844 | 6.87\% |
| Grants \& Subsidies |  | 96,000 |  | 51,517 | 53.66\% |  | 96,000 |  | 33,173 | 34.56\% | 0 | 0.00\% | $(18,344)$ | (19.11\%) |
| Utilities |  | 3,688 |  | 4,108 | 111.40\% |  | 5,495 |  | 1,766 | 32.14\% | 1,807 | 49.00\% | $(2,342)$ | (79.26\%) |
| Other |  | 6,000 |  | 5,462 | 91.04\% |  | 6,000 |  | 1,711 | 28.52\% | 0 | 0.00\% | $(3,751)$ | (62.52\%) |
| Capital Outlay |  | 11,450 |  | 3,662 | 31.99\% |  | 38,050 |  | 26,564 | 69.81\% | 26,600 | 232.31\% | 22,902 | 37.83\% |
| TOTAL BY FUNCTION | \$ | 12,669,725 | \$ | 8,424,106 | 66.49\% | \$ | 13,200,000 | \$ | 9,385,417 | 71.10\% | \$530,275 | 4.19\% | \$961,312 | 4.61\% |


|  | FY22 BUDGET |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \text { \% } \\ \text { REC/EXP } \end{gathered}$ | Budget |  |  | Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { RIANCE } \\ \hline \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \\ \hline \end{gathered}$ |
| ACADEMIC AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,020,898 |  |  |  | 1,525,436 | 75.48\% |  |  |  | 2,217,548 |  | 1,707,171 | 76.98\% |  | 196,650 | 9.73\% |  | 181,736 | 1.50\% |
| Fringe Benefits |  | 615,038 |  | 436,230 | 70.93\% |  | 615,038 |  | 438,663 | 71.32\% |  | - | - |  | 2,433 | 0.40\% |
| Contracted Services |  | 297,079 |  | 213,631 | 71.91\% |  | 386,327 |  | 288,706 | 74.73\% |  | 89,248 | 30.04\% |  | 75,075 | 2.82\% |
| Materials \& Supplies |  | 199,114 |  | 47,333 | 23.77\% |  | 206,684 |  | 59,139 | 28.61\% |  | 7,570 | 3.80\% |  | 11,806 | 4.84\% |
| Conferences/Meetings |  | 26,735 |  | 14,683 | 54.92\% |  | 34,085 |  | 14,628 | 42.92\% |  | 7,350 | 27.49\% |  | (55) | (12.00\%) |
| Subsidies \& Grants |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Other |  | 20,000 |  | 4,961 | 24.80\% |  | 20,000 |  | 37,740 | 188.70\% |  | - | - |  | 32,779 | 163.90\% |
| Capital Outlay |  | 27,000 |  | 14,653 | 54.27\% |  | 33,910 |  | 27,327 | 80.59\% |  | 6,910 | 25.59\% |  | 12,674 | 26.32\% |
| TOTAL BY FUNCTION | \$ | 3,205,864 | \$ | 2,256,926 | 70.40\% | \$ | 3,513,592 | \$ | 2,573,374 | 73.24\% |  | \$307,728 | 9.60\% |  | \$316,448 | 2.84\% |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,297,066 |  | 1,611,386 | 70.15\% |  | 2,453,754 |  | 1,793,614 | 73.10\% |  | 156,688 | 6.82\% |  | 182,227 | 2.95\% |
| Fringe Benefits |  | 620,297 |  | 480,138 | 77.40\% |  | 620,297 |  | 510,749 | 82.34\% |  | - | 0.00\% |  | 30,611 | 4.93\% |
| Contracted Services |  | 410,698 |  | 165,404 | 40.27\% |  | 450,772 |  | 172,903 | 38.36\% |  | 40,074 | 9.76\% |  | 7,499 | (1.92\%) |
| Materials \& Supplies |  | 86,275 |  | 58,200 | 67.46\% |  | 98,137 |  | 45,465 | 46.33\% |  | 11,862 | 13.75\% |  | $(12,735)$ | (21.13\%) |
| Conferences/Meetings |  | 13,430 |  | 14,427 | 107.42\% |  | 20,971 |  | 14,491 | 69.10\% |  | 7,541 | 56.15\% | \$ | \$ 64 | (38.32\%) |
| Utilities |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Subsidies \& Grants |  | 327,750 |  | 370,695 | 113.10\% |  | 327,750 |  | 681,684 | 207.99\% |  | - | 0.00\% |  | 310,989 | 94.89\% |
| Fixed Expenses |  | 24,215 |  | 23,275 | 96.12\% |  | 22,025 |  | 22,025 | 100.00\% |  | $(2,190)$ | (9.04\%) |  | $(1,250)$ | 3.88\% |
| Other |  | 155,950 |  | 135,245 | 86.72\% |  | 179,450 |  | 132,820 | 74.01\% |  | 23,500 | 15.07\% |  | $(2,425)$ | (12.71\%) |
| Capital Outlay |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| TOTAL BY FUNCTION | \$ | 3,935,681 | \$ | 2,858,771 | 72.64\% | \$ | 4,173,156 | \$ | 3,373,751 | 80.84\% |  | \$237,475 | 6.03\% |  | \$514,980 | 8.21\% |
| INSTITUTIONAL SUPPORT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 3,969,469 |  | 2,866,406 | 72.21\% |  | 4,515,338 |  | 3,184,223 | 70.52\% |  | 545,869 | 13.75\% |  | 317,817 | (1.69\%) |
| Fringe Benefits |  | 1,388,703 |  | 1,062,666 | 76.52\% |  | 2,066,323 |  | 949,782 | 45.96\% |  | 677,620 | 48.80\% |  | $(112,884)$ | (30.56\%) |
| Contracted Services |  | 2,162,820 |  | 2,102,930 | 97.23\% |  | 3,050,607 |  | 1,890,359 | 61.97\% |  | 887,787 | 41.05\% |  | $(212,571)$ | (35.26\%) |
| Materials \& Supplies |  | 182,486 |  | 101,878 | 55.83\% |  | 213,358 |  | 126,215 | 59.16\% |  | 30,872 | 16.92\% |  | 24,336 | 3.33\% |
| Communication |  | 301,350 |  | 169,553 | 56.26\% |  | 305,000 |  | 162,979 | 53.44\% |  | 3,650 | 1.21\% |  | $(6,573)$ | (2.83\%) |
| Conferences/Meetings |  | 180,438 |  | 131,197 | 72.71\% |  | 205,890 |  | 168,811 | 81.99\% |  | 25,452 | 14.11\% |  | 37,614 | 9.28\% |
| Fixed Expenses |  | 470,884 |  | 358,022 | 76.03\% |  | 527,975 |  | 421,231 | 79.78\% |  | 57,091 | 12.12\% |  | 63,209 | 3.75\% |
| Other |  | 1,349,016 |  | 17,363 | 1.29\% |  | 309,736 |  | 44,844 | 14.48\% |  | $(1,039,280)$ | (77.04\%) |  | 27,481 | 13.19\% |
| Capital Outlay |  | 41,586 |  | 54,225 | 130.39\% |  | 6,000 |  | 27,224 | 453.74\% |  | $(35,586)$ | (85.57\%) |  | $(27,001)$ | 323.35\% |
| TOTAL BY FUNCTION | \$ | 10,046,752 | \$ | 6,864,240 | 68.32\% | \$ | 11,200,227 | \$ | 6,975,669 | 62.28\% | \$ | 1,153,475 | 11.48\% |  | \$111,429 | (6.04\%) |


|  | FY22 <br> BUDGET |  | FY22 YTDACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY23 <br> BUDGET |  | FY23 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| PLANT OPERATIONS \& MAINT. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 1,331,183 |  |  |  | 895,567 | 67.28\% |  |  |  | 1,343,683 |  | 990,369 | 73.71\% | 12,500 | 0.94\% | 94,802 | 6.43\% |
| Fringe Benefits |  | 625,469 |  | 437,816 | 70.00\% |  | 625,469 |  | 428,846 | 68.56\% | - | 0.00\% | $(8,970)$ | (1.43\%) |
| Contracted Services |  | 425,600 |  | 322,727 | 75.83\% |  | 473,655 |  | 310,926 | 65.64\% | 48,055 | 11.29\% | $(11,800)$ | (10.18\%) |
| Materials \& Supplies |  | 251,030 |  | 216,188 | 86.12\% |  | 273,600 |  | 247,693 | 90.53\% | 22,570 | 8.99\% | 31,505 | 4.41\% |
| Memberships |  | 1,100 |  | - | 0.00\% |  | 500 |  | - | 0.00\% | (600) | (54.55\%) | - | 0.00\% |
| Utilities |  | 806,912 |  | 598,739 | 74.20\% |  | 844,505 |  | 698,973 | 82.77\% | 37,593 | 4.66\% | 100,234 | 8.57\% |
| Minor Construction/Deferred Maintenance |  | 163,200 |  | 75,045 | 45.98\% |  | 300,000 |  | 176,244 | 58.75\% | 136,800 | 83.82\% | 101,199 | 12.76\% |
| Other |  | $(49,250)$ |  | $(15,739)$ | 31.96\% |  | $(49,250)$ |  | $(13,884)$ | 28.19\% | - | 0.00\% | \$1,855 | (3.77\%) |
| Capital Outlay |  | 59,000 |  | 13,272 | 22.49\% |  | 122,040 |  | 48,665 | 39.88\% | 63,040 | 106.85\% | 35,394 | 17.38\% |
| TOTAL BY FUNCTION | \$ | 3,614,244 | \$ | 2,543,613 | 70.38\% | \$ | 3,934,202 | \$ | 2,887,832 | 73.40\% | \$319,958 | 8.85\% | \$344,219 | 3.03\% |
| TOTAL EXPENDITURES | \$ | 33,472,266 | \$ | 22,947,656 | 68.56\% | \$ | 36,021,177 | \$ | 25,196,044 | 69.95\% | \$2,548,911 | 7.61\% | \$2,248,388 | 1.39\% |
| REVENUE OVER (UNDER) EXP. |  |  |  | \$8,093,248 |  |  |  |  | \$9,699,679 |  |  |  | 19.85\% |  |


| MONTHLY SUMMARY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY22 <br> BUDGET |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | \% <br> REC/EXP | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | \% <br> REC/EXP | Budget |  | Actual |  |
|  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 9,567,500 |  |  |  | 9,698,983 | 101.37\% |  |  |  | 9,585,200 |  | 10,232,627 | 106.75\% | 17,700 | 0.19\% | 533,644 | 5.38\% |
| Fees |  | 2,268,268 |  | 2,317,724 | 102.18\% |  | 2,280,000 |  | 2,443,977 | 107.19\% | 11,732 | 0.52\% | 126,253 | 5.01\% |
| Government Appropriations |  | 21,445,548 |  | 18,884,001 | 88.06\% |  | 23,995,027 |  | 21,486,207 | 89.54\% | 2,549,479 | 11.89\% | 2,602,206 | 1.49\% |
| Interest Income |  | 50,000 |  | 8,788 | 17.58\% |  | 20,000 |  | 341,343 | 1706.72\% | $(30,000)$ | (60.00\%) | 332,555 | 1,689.14\% |
| Miscellaneous Income |  | 140,950 |  | 131,408 | 93.23\% |  | 140,950 |  | 391,569 | 277.81\% | 0 | 0.00\% | 260,161 | 184.58\% |
| total revenue | \$ | 33,472,266 | \$ | 31,040,904 | 92.74\% | \$ | 36,021,177 | \$ | 34,895,723 | 96.88\% | \$2,548,911 | 7.61\% | \$3,854,819 | 4.14\% |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SUBCLASS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries/Wages |  | 18,724,332 |  | 12,775,566 | 68.23\% |  | 19,900,000 |  | 14,412,664 | 72.43\% | 1,175,668 | 6.28\% | 1,637,098 | 4.20\% |
| Fringe Benefits |  | 5,359,108 |  | 3,967,789 | 74.04\% |  | 6,022,350 |  | 3,859,618 | 64.09\% | 663,242 | 12.38\% | $(108,171)$ | (9.95\%) |
| Contracted Services |  | 3,869,636 |  | 3,203,083 | 82.77\% |  | 5,028,527 |  | 3,093,571 | 61.52\% | 1,158,891 | 29.95\% | $(109,512)$ | (21.25\%) |
| Materials \& Supplies |  | 1,444,662 |  | 941,464 | 65.17\% |  | 1,675,614 |  | 1,082,940 | 64.63\% | 230,952 | 15.99\% | 141,476 | (0.54\%) |
| Communication |  | 301,350 |  | 169,553 | 56.26\% |  | 305,000 |  | 162,979 | 53.44\% | 3,650 | 1.21\% | $(6,573)$ | (2.83\%) |
| Conferences/Meetings |  | 259,777 |  | 175,697 | 67.63\% |  | 300,000 |  | 216,164 | 72.05\% | 40,223 | 15.48\% | 40,467 | 4.42\% |
| Utilities |  | 810,600 |  | 602,847 | 74.37\% |  | 850,000 |  | 700,739 | 82.44\% | 39,400 | 4.86\% | 97,892 | 8.07\% |
| Subsidies \& Grants |  | 423,750 |  | 422,212 | 99.64\% |  | 423,750 |  | 714,857 | 168.70\% | 0 | 0.00\% | 292,645 | 69.06\% |
| Fixed Expenses |  | 495,099 |  | 381,297 | 77.01\% |  | 550,000 |  | 443,256 | 80.59\% | 54,901 | 11.09\% | 61,959 | 3.58\% |
| Minor Construction/Deferred Maintenance |  | 163,200 |  | 75,045 | 45.98\% |  | 300,000 |  | 176,244 | 58.75\% | 136,800 | 83.82\% | 101,199 | 12.76\% |
| Other |  | 1,481,716 |  | 147,291 | 9.94\% |  | 465,936 |  | 203,230 | 43.62\% | $(1,015,780)$ | (68.55\%) | 55,939 | 33.68\% |
| Transfers |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Capital Outlay-Replacement |  | 139,036 |  | 85,812 | 61.72\% |  | 200,000 |  | 129,780 | 64.89\% | 60,964 | 43.85\% | 43,968 | 3.17\% |
| TOTAL BY SUBCLASS | \$ | 33,472,266 | \$ | 22,947,656 | 68.56\% | \$ | 36,021,177 | \$ | 25,196,044 | 69.95\% | \$2,548,911 | 7.61\% | \$2,248,388 | 1.39\% |
| REVENUE OVER (UNDER) EXP. |  |  | \$ | 8,093,248 |  |  |  | \$ | 9,699,679 |  |  |  |  |  |


|  |  | HAGERSTOWN COMMUNITY COLLEGE OPERATION OF AUXILIARY ENTERPRISES For the Period Ended March 31, 2023 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \text { FY22 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY22-23 Budget $\$$ VARIANCE | FY22-23 Actual \$ VARIANCE | $\begin{gathered} \text { FY22-23 } \\ \text { \% Rec/Exp } \\ \text { VARIANCE } \\ \hline \end{gathered}$ |
| CAMPUS STORE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Textbooks |  | 960,000 |  | 610,607 | 63.60\% |  | 800,000 |  | 599,203 | 74.90\% | $(160,000)$ | $(11,404)$ | 11.30\% |
| Supplies |  | 136,000 |  | 103,123 | 75.83\% |  | 126,000 |  | 102,463 | 81.32\% | $(10,000)$ | (660) | 5.49\% |
| Concession Commission |  | 1,500 |  | 1,023 | 68.20\% |  | 1,500 |  | 970 | 64.67\% | 0 | (53) | (3.54\%) |
| Other |  | 11,000 |  | 8,927 | 81.16\% |  | 13,000 |  | 10,635 | 81.81\% | 2,000 | 1,708 | 0.65\% |
| Total Revenue | \$ | 1,108,500 | \$ | 723,680 | 65.28\% | \$ | 940,500 | \$ | 713,272 | 75.84\% | $(\$ 168,000)$ | (\$10,409) | 10.55\% |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 191,365 |  | 167,921 | 87.75\% |  | 231,365 |  | 163,042 | 70.47\% | 40,000 | $(4,879)$ | (17.28\%) |
| Contracted Services |  | 8,000 |  | 4,915 | 61.44\% |  | 5,000 |  | 9,830 | 196.60\% | $(3,000)$ | 4,915 | 135.16\% |
| Materials and Supplies |  | 1,400 |  | 1,285 | 91.75\% |  | 1,700 |  | 652 | 38.36\% | 300 | (632) | (53.39\%) |
| Utilities |  | 5,960 |  | 3,450 | 57.89\% |  | 5,100 |  | 3,515 | 68.92\% | (860) | 65.00 | 11.04\% |
| Cost of Goods Sold |  | 884,500 |  | 464,251 | 52.49\% |  | 740,800 |  | 413,065 | 55.76\% | $(143,700)$ | $(51,186)$ | 3.27\% |
| Other |  | 15,100 |  | 6,151 | 40.73\% |  | 8,000 |  | 5,935 | 74.19\% | $(7,100)$ | (216) | 33.45\% |
| Total Expense | \$ | 1,106,325 | \$ | 647,973 | 58.57\% | \$ | 991,965 | \$ | 596,039 | 60.09\% | (\$114,360) | $(\$ 51,934)$ | 1.52\% |
| Income (Loss)-Bookstore | \$ | 2,175 |  | \$75,708 |  |  | $(\$ 51,465)$ |  | \$117,233 |  |  |  |  |
| Gross Margin |  |  |  | 36\% |  |  |  |  | 42\% |  |  |  |  |


|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY22 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY22-23 Budget \$ VARIANCE | FY22-23 Actual \$ VARIANCE | $\begin{array}{c\|} \hline \text { FY22-23 } \\ \text { \% Rec/Exp } \\ \text { VARIANCE } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food and Beverage Sales |  | 103,000 |  | 155,991 | 151.45\% |  | 203,000 |  | 230,529 | 113.56\% | 100,000 | 74,538 | (37.89\%) |
| Catering |  | 35,000 |  | 82,058 | 234.45\% |  | 130,000 |  | 119,227 | 91.71\% | 95,000 | 37,169 | (142.74\%) |
| Vending |  | 8,000 |  | 10,262 | 128.28\% |  | 11,000 |  | 5,470 | 49.73\% | 3,000 | $(4,792)$ | (78.55\%) |
| Miscellaneous |  | - |  | - | 0.00\% |  | - |  | 65 | 0.00\% | - | 65 | 0.00\% |
| Total Revenue |  | \$146,000 |  | \$248,311 | 170.08\% |  | \$344,000 |  | \$355,291 | 103.28\% | \$198,000 | \$106,981 | (66.79\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 106,236 |  | 186,967 | 175.99\% |  | 275,000 |  | 255,686 | 92.98\% | 168,764 | 68,720 | (83.02\%) |
| Contracted Services |  | 10,000 |  | 5,495 | 54.95\% |  | 11,000 |  | 12,368 | 112.43\% | 1,000 | 6,873 | 57.48\% |
| Materials and Supplies |  | 5,500 |  | 3,471 | 63.10\% |  | 8,500 |  | 6,364 | 74.87\% | 3,000 | 2,894 | 11.77\% |
| Utilities |  | 23,300 |  | 22,151 | 95.07\% |  | 32,000 |  | 14,440 | 45.13\% | 8,700 | $(7,711)$ | (49.94\%) |
| Cost of Goods Sold |  | 85,350 |  | 146,282 | 171.39\% |  | 205,000 |  | 255,240 | 124.51\% | 119,650 | 108,958 | (46.88\%) |
| Other |  | 11,800 |  | 8,594 | 72.83\% |  | 12,500 |  | 14,274 | 114.19\% | 700 | 5,680 | 41.36\% |
| Total Expense |  | \$242,186 |  | \$372,959 | 154.00\% |  | \$544,000 |  | \$558,372 | 102.64\% | \$301,814 | \$185,413 | (51.36\%) |
| Income (Loss)-Food Service |  | $(\$ 96,186)$ |  | $(\$ 124,649)$ |  |  | (\$200,000) |  | (\$203,081) |  |  |  |  |
| Gross Margin |  |  |  | 41\% |  |  |  |  | 28\% |  |  |  |  |
| TECHNICAL INNOVATION CENTER |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental and Service |  | 57,700 |  | 56,753 | 98.36\% |  | 120,000 |  | 144,767 | 120.64\% | 62,300 | 88,014 | 22.28\% |
| Wet Lab Rental |  | - |  | 28,308 | 0.00\% |  | - |  | 23,330 | 0.00\% | - | $(4,978)$ | 0.00\% |
| Total Revenue | \$ | 57,700 | \$ | 85,061 | 147.42\% | \$ | 120,000 | \$ | 168,097 | 140.08\% | \$62,300 | \$83,035 | (7.34\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 57,531 |  | 88,829 | 154.40\% |  | 140,000 |  | 104,621 | 74.73\% | 82,469 | 15,792 | (79.67\%) |
| Contracted Services |  | 3,000 |  | 10,569 | 352.31\% |  | 21,000 |  | 18,833 | 89.68\% | 18,000 | 8,263 | (262.63\%) |
| Materials and Supplies |  | - |  | 20,337 | - |  | 21,000 |  | 4,874 | 0.00\% | 21,000 | $(15,463)$ | - |
| Communication |  | 1,350 |  | - | 0.00\% |  | 1,350 |  | - | 0.00\% | 0 | 0 | 0.00\% |
| Utilities |  | 61,000 |  | 43,161 | 70.76\% |  | 62,000 |  | 44,393 | 71.60\% | 1,000 | 1,232 | 0.85\% |
| Other |  | - |  | 750 | - |  | - |  | 12,527 | - | - | 11,777 | - |
| Total Expense | \$ | 122,881 | \$ | 163,646 | 133.17\% | \$ | 245,350 | \$ | 185,247 | 75.50\% | \$122,469 | \$21,601 | (57.67\%) |
| Income (Loss)-Technical Innovation Center |  | $(\$ 65,181)$ |  | $(\$ 78,585)$ |  |  | (\$125,350) |  | (\$17,151) |  |  |  |  |
| Net Profit Margin |  |  |  | -92\% |  |  |  |  | -10\% |  |  |  |  |
| Income (Loss) of Auxiliary Services |  | $(\$ 159,192)$ |  | $(\$ 127,526)$ |  |  | $(\$ 376,815)$ |  | $(\$ 102,998)$ |  |  |  |  |

